

This Report will be made public on 25 February 2020



Report Number **AuG/19/24**

**To:** Audit & Governance  
**Date:** 4th March 2020  
**Status:** Non key decision  
**Head of service:** Charlotte Spendley, Director – Corporate Services  
– Section 151 Officer  
**Cabinet Member:** Cllr David Monk, Leader of the Council

**SUBJECT:** REVIEW OF CORPORATE RISK REGISTER

**SUMMARY:** This report provides an update to the Corporate Risk Register.

**REASONS FOR RECOMMENDATIONS:**

It is essential that the Committee regularly review the Risk Register to consider progress made against agreed actions, and consider the key risks faced by the organisation.

**RECOMMENDATIONS:**

1. To receive and note the updated Corporate Risk Register.

## **1. BACKGROUND**

- 1.1 The Risk Management Policy and Strategy was updated and agreed by Cabinet in December. Both Cabinet and this committee considered the Risk Register at their December meetings.
- 1.2 Effective risk management is a key framework in the management of a complex organisation such as Folkestone & Hythe District Council. The strategy seeks to provide Members and officers with a clear framework by which to work within, as well support the development of a risk management culture within the Council.

## **2. UPDATE TO CORPORATE RISK REGISTER**

- 2.1 The updated Corporate Risk Register has been appended in full to this report (Appendix 1). For ease of reference the changes to the Risk Register have been highlighted in red. Additionally the Risk Matrix, which is a pictorial snapshot of the current level of risks faced by the Council is available within Appendix 2.
- 2.2 The current Corporate Risk Register identifies 12 risks (following the removal of one risk), which can be categorised as 1 low level risks, 5 moderate and 4 high and 2 extreme level risk (previously 1 low level risks, 3 moderate and 7 high and 2 extreme level)
- 2.3 The key changes made include:

C1 – Organisational Instability – the likelihood has been reduced to 2 (unlikely) from 3 (likely) bringing the overall level of risk to a moderate level risk, following the appointment of a new Corporate Leadership team, work progressing on the Corporate Plan & Transformation project and the commencement of new political arrangements.

C3 – Otterpool Park Delivery – the likelihood has been reduced to 2 (unlikely) from 3 (likely) bringing the overall level of risk to a moderate level, this change has been made following the Council earmarking £100 million towards the project and the successful acquisition of the Cozumel land.

C5 – Brexit – this risk has been removed from the corporate risk register as it is no longer felt to be of significant risk to the district. If future decisions taken affect this position the risk faced can be considered at that time.

Other narrative changes have been made to the register to reflect the current position, but they will not in every instance require a change in scoring.

## **3. SUMMARY & NEXT STEPS**

- 3.1 The Risk register will continue to be monitored, and will be updated and reported to the next Audit & Governance Committee in July. The Risk

Register should be a fluid document that will see risks be rescored often to reflect current circumstances.

- 3.2 There are a number of changes both in terms of scoring and in actions that reflect the work ongoing in respect of the identified risks for the organisation.

#### 4. RISK MANAGEMENT ISSUES

##### 4.1

Perceived risk	Seriousness	Likelihood	Preventative action
Failure to have a current Risk Management Policy & Strategy in place will cause inconsistencies in approach across the Council	Medium	Low	Policy & Strategy document is in place, relevant officers consulted, and organization wide training delivered. Work is ongoing to ensure all aspects risk are managed in line with the framework.
Failure to manage risks effectively could affect the Councils ability to deliver effectively on its Corporate Plan objectives, impact upon its deployment of resources or impact upon its reputation	High	Low	An up to date strategy framework is in place, training delivered and regular reporting occurring to both CLT and Audit & Governance Committee. CLT have also given a commitment to continue to develop the attitude towards Risk Management within the organisation.

#### 5. LEGAL/FINANCIAL AND OTHER CONTROLS/POLICY MATTERS

##### Legal Officer's Comments (AK)

There are no legal implications arising directly from this report

### **Finance Officer's Comments (CS)**

There are no direct financial implications of this report.

### **Diversities and Equalities Implications (CS)**

There are no direct implications of this report.

## **6. CONTACT OFFICERS AND BACKGROUND DOCUMENTS**

Councillors with any questions arising out of this report should contact the following officer prior to the meeting

Charlotte Spendley, Director – Corporate Services

Telephone: 07935 517986

Email: [charlotte.spendley@folkestone-hythe.gov.uk](mailto:charlotte.spendley@folkestone-hythe.gov.uk)

The following background documents have been relied upon in the preparation of this report:

#### **Appendices:**

Appendix 1: Corporate Risk Register

Appendix 2: Risk Matrix